



We value LIST OF INDICATORS

(2013 update)

| # | Statement (values-based indicator) |
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| 1 | People speak courteously to each other |
| 2 | People have replicated a project or approach in other contexts |
| 3 | People explore their own ideas and/or reflect on their own individuality |
| 4 | People are (a) encouraged, (b) supported, to fulfil their responsibilities |
| 5 | People do not talk negatively about others in their absence |
| 6 | Organisation's environmental impact is reduced |
| 7 | Long term commitments to care for the natural environment are adhered to |
| 8 | People value the natural world as a source of personal fulfilment |
| 9 | Everyone feels responsibility for their part of the work |
| 10 | Processes and outcomes of organisational decision-making are transparent |
| 11 | Regardless of nationality, ethnic origin, skin colour, gender, sexual orientation, creed or religion, people (a) learn freely together, (b) share information freely, (c) share their skills and abilities freely |
| 12 | Actions of individuals are consistent and in harmony with the core principles promoted by the organisation |
| 13 | People have a sense of power that they can effect change |
| 14 | People take part in decisions that may affect them directly |
| 15 | People feel that they create something better or greater as a group than on their own |
| 16 | Creativity is valued |
| 17 | Human resource management policies are perceived as fair by all involved |
| 18 | People are encouraged to express their opinions |
| 19 | People feel that their own individual identity is respected |
| 20 | The organisation's activities inspire long-term commitments to care for the natural environment |
| 21 | People trust that others share a commitment and willingness to collaborate for a common vision |
| 22 | People are motivated and productive in their work |
| 23 | People feel that their personal needs for development in the work place are met |
| 24 | Information about resource use is communicated internally or externally |
| 25 | Organisation's activities or events have a motivating effect on participants |
| 26 | People appreciate the differences in others |
| 27 | People feel that there is the right information flow |
| 28 | Organisation welcomes interested local groups to contribute to projects or become partners |

| # | Statement (values-based indicator) |
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| 29 | People investigate what is right and good by themselves, rather than merely adopting other people's opinions |
| 30 | People act to reduce the organisation's environmental impact and/or restore the natural environment |
| 31 | People respect the differences in others |
| 32 | Members of minority or disadvantaged social groups are given equal opportunities to participate in decision-making |
| 33 | People are encouraged to reach their potential |
| 34 | People feel they will not compromise their personal beliefs/values by participating in the organisation's activities |
| 35 | People enter into partnerships to increase organisations' ability to care for the natural environment |
| 36 | Where people collectively agree to act in a certain way, this is put into practice. |
| 37 | People participate actively in helping the organisation to reach its goal(s) |
| 38 | The organisation's culture encourages learning from experience |
| 39 | People recognise the organisation's role as a protector of the natural environment |
| 40 | Everyone knows what their responsibilities are within the team/group |
| 41 | People develop projects and solve problems on their own initiative |
| 42 | People feel that they have the opportunity to draw on the wisdoms, traditions and values that they hold, rather than having something imposed upon them |
| 43 | Members of minority or disadvantaged social groups have equal access to information |
| 44 | Mistakes are understood as opportunities to learn and improve |
| 45 | Equal representation in decision-making processes |
| 46 | Organisation has a positive effect on the natural environment |
| 47 | People are inclusive (talk to everyone and no one is left out) |
| 48 | People have self-respect |
| 49 | People are trusted to meet their commitments |
| 50 | Organisation works to protect the environment, without waiting for governments or others to act first |
| 51 | Individuals express their own opinions |
| 52 | The organisation's messages or activities inspire people to start their own initiatives |
| 53 | People feel that they are provided with opportunities for personal growth |
| 54 | People's opinions are respected |
| 55 | Everyone has their place in the team/group |
| 56 | People feel that their worth is acknowledged |
| 57 | People identify connections between nature and their religious/spiritual beliefs |
| 58 | Information about the achievement of performance goals is communicated internally and/or externally |
| 59 | The organisation strives to be transparent about its finances |
| 60 | Organisation respects and acknowledges the contributions of others to its work, and gives credit for the outcomes to those who contributed |
| 61 | People reflect critically on what is necessary to learn |

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| 62 | People are perceived to be (a) respectful in their interactions with others, (b) trustworthy, (c) honest, (d) transparent |
| 63 | Work is viewed as a form of service |
| 64 | People consciously implement environmental/social responsibility policies (e.g. procurement, renewable energy, waste management, reducing emissions, ethical investment, community engagement) |
| 65 | Educational activities are in place to help people to contribute to reducing the organisation's environmental impact and/or restoring the natural environment |
| 66 | Decision-making processes are ethical, e.g. guided by justice, compassion, trust and moderation |
| 67 | People strive to put their personal values into practice |
| 68 | Leaders live their principles |
| 69 | People are treated equitably and with fairness |
| 70 | Leaders are open to dialogue about doing things differently for the benefit of the environment |
| 71 | Regular monitoring of how people are treated by colleagues |
| 72 | People trust their partners to meet their commitments without the need for formal agreements |
| 73 | Teams include members with different characteristics (e.g. gender, culture, age and other aspects of individual difference such as personality) |
| 74 | Organisation contributes positively to society by working to address social problems or global issues |
| 75 | Communication is transparent |
| 76 | Differences of opinion are acknowledged and valued through dialogue |
| 77 | People can access guidance on the application of ethics |
| 78 | Members of minority or disadvantaged social groups are valued (e.g. women, ethnic/religious minorities, people with disabilities, gender/sexuality etc., as appropriate to the social context) |
| 79 | People are aware of the connections between the environment and their organisation's activities |
| 80 | People can identify applicable ethical values in a given context |
| 81 | The organisation's messages or activities inspire people to take pro-environmental actions in their personal lives |
| 82 | People participate actively in developing the organisation's (a) code of ethics, and (b) procedures to deal with unethical conduct |
| 83 | People invest their own time and resources in activities that benefit the environment or society |
| 84 | People treat each other with kindness |
| 85 | Decision-making takes into account the social, economic and environmental needs of future generations |
| 86 | People reflect on their values |
| 87 | Remuneration/payment policies are perceived as fair by all involved |
| 88 | Organisation acts in a manner that is impartial and non-discriminatory (not discriminating on the basis of nationality, ethnic origin, colour, gender, sexual orientation, creed or religion) |
| 89 | Organisations are willing to work with each other because they respect each other |
| 90 | Goals are reviewed between committed parties to determine what has and has not been achieved |
| 91 | People feel inspired by the way that leaders live their principles |
| 92 | People take conscious action to improve the ways colleagues are treated |

| # | Statement (values-based indicator) |
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| 93 | Open dialogue exists between project partners |
| 94 | The work environment supports people to fulfil their responsibilities in their personal/family lives |
| 95 | People are not afraid to make mistakes |
| 96 | Everyone has an equal opportunity to express their own opinions |
| 97 | The work environment is pleasant and harmonious |
| 98 | People understand the complexity of natural systems |
| 99 | Learning processes accommodate different learning styles |
| 100 | People find ways to understand the differences in others |
| 101 | People share their experience of caring for the natural environment, beyond their organisation |
| 102 | People trust the mechanisms in place for reporting and examining violations of ethics |
| 103 | Measures are in place to prevent engagement in illicit or unethical financial activities |
| 104 | Conflict resolution leads to learning and growth |
| 105 | People can access confidential, non-judgemental and unbiased mechanisms for reporting and examining violations of ethics |
| 106 | Different points of view are heard and considered in the development of policies, strategies, projects, etc. |
| 107 | People are given flexibility to do things, within agreed boundaries |
| 108 | People develop their own visions and goals for projects, and/or for the whole organisation |
| 109 | Organisation's activities or events connect participants emotionally to the community of life |
| 110 | People contribute their existing wisdoms, skills, networks, resources and/or traditions towards a project or the whole organisation |
| 111 | Recruitment policies are fair to all applicants |
| 112 | People introduce ideas to others with respect, humility and patience |
| 113 | People meet their commitments |
| 114 | People are able to suspend their own standpoints during dialogue and listen to those of others |
| 115 | People celebrate nature and the wider community of life (human and non-human) |
| 116 | The organisation empowers people to contribute actively towards sustainable development |
| 117 | Different approaches are valued |
| 118 | Everyone knows the broader goal(s) of (a) their work and (b) the work of the whole organisation |
| 119 | People approach their personal development with an attitude of learning |
| 120 | People respect nature and the wider community of life (human and non-human) |
| 121 | Organisation's activities or events create a safe environment for people |
| 122 | People are given autonomy and trust to fulfil their responsibilities |
| 123 | Information is shared openly within and beyond the organisation |
| 124 | Conflicts are resolved through dialogue |
| 125 | People's behaviour is consistent with their words |